Career Coach Services Dianne Crotta & Marlene Smith Haldimand Norfolk Social Services



Introduction

- Finding work is only part of the solution.
- Improving retention and advancement rates through ongoing support will assist participants in exiting Ontario Works and gaining financial independence
- In 2007, Haldimand Norfolk Social Services offered the Career Coach Service to employed participants to support them in sustaining and advancing in their employment.

Common Retention Issues

- Lack of transportation
- Lack of childcare
- Medical reasons
- Lack of education
- Lack of skills
- Absenteeism
- Late/leaving early



Role of the Career Coach

- Career Coaches provide support to participants who have recently secured employment or have employment when they apply for Ontario Works.
- They do this essentially by Completing Retention Assessments and Retention Plans, and Career Advancement Plans. The amount of Career Coach involvement is determined by these assessments and negotiated with the Career Coach and client. The service is voluntary, not mandatory.

3 Ways to Refer to the Career Coaches

#1 New Jobs List Referral - Case Manager place the participant's name and information on a "New *Job List"*

| | December 2018 | | | | | | | | | |
|---|---------------|------------|--|----------|----|---------------|------------------|------------------|---------|---------------------------|
| | CLIENT NAME | CASE ID | | EMPLOYED | СМ | START DATE | RESIDE (TOWN) | PT PT Consent | to text | signed SAFETY ALERT |
| 1 | | | | | | | | | | |
| 2 | | | | | | | | | | |

#2 Direct referral via email - when the Case Manager feels the client is at "high risk" of job security. ie: client consistently losing employment

#3 Participant self referral- when the participant directly contacts the Career Coach if they have an employment concern. (After receiving Congratulatory Package)

Congratulatory Package



 The Congratulatory Package contains vital information about starting a new job as well as forms that enhance employment supports, ie: Employment Related Request forms, Income Reporting Statement, Child Care Expense forms etc. These packages are either mailed to the participant along with an appointment letter or given to them when they attend their first appointment with the Career Coach.

Retention Assessment



- Career Coaches meet with participants once employment has been obtained to quickly identify any potential problems. The **Retention Assessment Plans** are developed with participants to be proactive in planning for the supports they will need while employed. The Plan is developed to assist the participant in maintaining their employment and build on the skills it takes to be successful.
- These Plans are not a one size fits all as retention issues vary depending on participant's individual situation. ie: marital status, if they have children, lack of transportation, mental health, physical disabilities, lack of training/skills, etc.

| EMPLOYMENT SERVICES – RETENTION ASSESSMENT |
|----------------------------------------------------------------------------------|
| Client Name: |
| Contact Number: Home:Cell: Text Y N |
| |
| JOB DETAILS Employer: |
| How did you find out about your job? |
| Job Title / Description: |
| What is your rate of pay? Increase? |
| Number of hours per week: Shifts Y N |
| Full time Part time Seasonal Contract Do you work Independently or as a team? |
| Who is your immediate supervisor? |
| How secure do you feel about your position and the workplace/company? |
| Did you receive any type of training and was it sufficient? |
| Do you have experience in a similar position? |
| How much time between your last job and this job? |
| How did your last job end? |
| |

| POTENTIAL PROBLEM AREAS |
|-----------------------------------------------------------------------------------------------------------------|
| hysical (heavy lifting, standing for long periods of time, weather elements) |
| Do you feel stress or anxiety on the job? |
| Vhat supports do you have in place: (ie: Family, spouse friends)? |
| low well do you get along with your co-workers and supervisor(s)? |
| Do you have adequate child care? |
| Do you have reliable transportation? |
| Appearance (uniforms required)? |
| MOTIVATION |
| What is your attitude towards your current position? |
| Do you want to stay employed with this company, if so, what types of support would assist you to keep this job? |
| O Retention plan |
| If no, where would you like to work and do you have the qualifications: |
| O Advancement Plan |
| Next appointment date: |

EMPLOYMENT SERVICES – RETENTION ASSESSMENT Client Name: my Contact Number: Home: Cell: Text 🕜 N JOB DETAILS Employer: obels. How did you find out about your job? Word of mouth. Job Title / Description: Deli Dept. - food prep, ordering, inventory, customer service What is your rate of pay? Increase? 11:25 Shifts YN Number of hours per week: 15 to 25 Full time (Part time Seasonal Contract Do you work Independently or as a team? °la 010 80 Independent Who is your immediate supervisor? How secure do you feel about your position and the workplace/company? lo concerns. Did you receive any type of training and was it sufficient? Co. Daid tortoad Handers Do you have experience in a similar position? Restarant - Short-order cook - waitress How much time between your last job and this job? @ none How did your last job end? Quit to go to Sobeys more hours + more per hour.

POTENTIAL PROBLEM AREAS Physical (heavy lifting, standing for long periods of time, weather elements) no concerns Do you feel stress or anxiety on the job? no concerns What supports do you have in place: (ie: Family, spouse friends)? Sparse (not working) + family live in town. How well do you get along with your co-workers and supervisor(s)? no concerns. Good Do you have adequate child care? 10 Concern - 3 dependents yourgest is Do you have reliable transportation? Have own vehicle Appearance (uniforms required)? recieved start up for uniforms -MOTIVATION What is your attitude towards your current position? Frustrated because hours keep getting cut Do you want to stay employed with this company, if so, what types of support would assist you to keep this job? boking for another pH jdb because of hours not consistent. O Retention pla O Retention plan If no, where would you like to work and do you have the qualifications: dge Would like to get a ido at in Kilchen dept. but need fr 12 & Advancement Plan Next appointment date:

Employment Services - Retention Assessment

| Best Method | of Contact | Home | | Cell | 5 | |
|----------------------------|-------------------------------|-------------|---------------|------|----------|------------|
| Text 🕅 N (| | | | 0 | | |
| Job Details | A CONTRACTOR OF A CONTRACT | | | | | Sec. 1 |
| Employer: | etremath | ome | | | | |
| How did you Indeed | lind out about | t your job | | | | |
| Job Title / 1 | | | | | | |
| housek | • | | | | | |
| Kidchen. | help-as: | sistay | bat pre | P | | |
| What is your | | | | | | |
| #11.50 p | 7/h | | | | | |
| Number of he Full time | ours per week: / part time | | easonal | 7 | contract | Shifts Y |
| | Independently | | | | | |
| - MOSHV Who is your i | independ mmediate sup | ervisor: | | | | |
| - | | | | | | |
| What type of | training did yo 6W105 - Fe | ou receive | : edua M | anua | 1. Use | |
| Do you feel it | was efficient: | -pi | | | checkl | 5C |
| Experience in | a similar pos | ition: | | | | |
| - previous | s fast foo | el, | | | | |
| Do you meet grade 12 | the educations | al and/or | skill level: | | | - <u>-</u> |
| | ne between ye | our last jo | b and this j | ob: | | |
| Wzyca | 15 | | | | | |
| How did your - quit due | last job end: to preg | nancy | | | | |
| · · | ne between yo | · · · · · | h and this is | abe | | |
| | | | | | | |

| | Potential Problems Areas/Barriers |
|--------|-------------------------------------------------------------------------------------------|
| - 60 | cal (heavy lifting, standing for long periods of time, weather elements) |
| - 02 | u feel stress or anxiety on the job: |
| | |
| -50 | ome stress when rushed |
| | u have adequate child care: |
| ·qq | ughterstartingschool |
| Do yo | u have reliable transportation: |
| - fen | ther can arrive her |
| Арреа | trance (uniforms required, hygiene,) |
| S | rubs, nonslipshoes |
| Do yo | u have: |
| • | Supportive Family: father- arives her to work |
| | Supportive Spouse: portiona not the father of |
| | herchild. |
| ٠ | Supportive Spouse: boyfriand, not the father of Supportive Friends: -not many friends: |
| | Supportive Co workers: Yes |
| | |
| • | Supportive Supervisor /Boss: Yes |
| | Motivation |
| Attitu | de towards your eurrent job: |
| enj | cysthe environment, meeting the seriors. |
| Do yo | u want to stay employed with this company: |
| VES | to gain experience and have time to |
| n | sue extraction |
| 1 | |
| Reten | tion plan/Advancement plan |
| - P | al - work in the Tocal hospital. |
| | where would you like to work and do you have the qualifications: |
| | |
| | |
| A 1. | |
| Advar | icement Plan - other |

Career Advancement Plans

- Career Coaches assist employed participants in developing a Career Advancement Plan. This entails looking at a participant's individual employment goals.
- This plan takes on two different paths:
 - The first path advancing in their current workplace.
 - The second path involves advancing in a new career that the participant is interested in pursuing.

| | ADVANCEMENT PLAN | |
|---------------------------------------------------------------------------|------------------------------------------------------|----------------|
| Participant: | Date: | |
| Employer: | | |
| lob Title: | | |
| Start Date: | F/T | P/T |
| What is your career goal? Wh Must be specific, measurable, realistic a | nere do you eventually want to be? and attainable | |
| | | |
| Personal benefit of this goal. Must be specific. | Why do I really want to achieve thi | is? |
| | | |
| Possible Obstacles to the Goal | Possible Solutions to the Goal | Target date |
| | Possible Solutions to the Goal | - |
| Goal | | - |
| Goal 1 | 1 | - |

Amy

CAREER ADVANCEMENT PLAN Participant: Date: Employer: _Sdoe Job Title: Ford Server rep P/T Start Date: 📿 F/T What is your career goal? Where do you eventually want to be? Must be specific, measurable, realistic and attainable Like to stay in food service Like to work at retirement home in town County ran more pay + benefits Personal benefit of this goal. Why do I really want to achieve this? Must be specific. having grade 12 + having to want to influence go back to school my to' stay in school **Possible Obstacles to the Possible Solutions to the Goal** Target Goal date 1 Contact Cidutt 1 Need grade 12. Sept 1 Learning (2 Jeed 'Safe Food 2 Contact avalist andlers allege re: start dal (le Courses edecation 3 not computer 3 and if able to do through correspon literate like dence correspondence. 4 4 ongoine watch home in the door Follow up appointment date: Dent

Katie

| Participant: Kaka | Date: | |
|---------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| Employer: Betrament | Home | |
| Job Title: housekeep | 55 | |
| Start Date: | | P/T |
| Must be specific, measurable, realistic | and attainable -kceping position in clepartment of the local | |
| vlust be specific. | | |
| - closer to home, we - closer to days nd - better pay - more c Possible Obstacles to the | Possible Solutions to the Goal | Targe |
| - closer to home, we - closer to claush - better pay - more c Possible Obstacles to the Goal | Possible Solutions to the Goal | 1 |
| - closer to home, we - closer to claush - better pay - more c Possible Obstacles to the Goal | is closer | Targe |
| Possible Obstacles to the Goal 1 no positions | Possible Solutions to the Goal 1 send cover letter and resume - cold cell 2 volunteer in some as peet at the bootsitel. | Targe |
| - closer to home, we - closer to dayshi - better pay - more c Possible Obstacles to the Goal 1 no possitions posted | Possible Solutions to the Goal 1 send cover letter and resume - cold cell 2 volunteer in some as pert at the | Targe date |

Resources

- Job Well Done Guide to Success at Work
- Career Strategies for a Lifetime of Success
- Career Coward's Guide to Career Advancement
- GALE online programs
- Local colleges-Fanshawe, Conestoga, Mohawk
- Distance Education- Loyalist College



Supporting Case Managers with ongoing employed participants

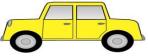
Career Coaches assist with the signing of updated Outcome Plans when participants are working full time or part time and are having difficulty meeting with their Case Manager in the office.

HOW...Case Managers contact the employed participant by phone to update the information on the Outcome Plan.

- The completed Outcome Plan is then placed in the Career Coaches mailbox.
- Career Coaches contact the participant to schedule an appointment by phone, mail or text. A Consent to Text is required in order for the Career Coach to text.

The goal is not having participants miss work for Outcome Plan signatures. They do this by meeting with them out of the office and/or at times that are more conducive to the participants work schedules.

Having this flexibility to accommodate ensures that along with the participant not taking time off work, it also allows the Career Coaches to complete either an ongoing Retention Assessment, Maintenance Check or Career Advancement Plan.



Post Secondary

- In 2015, Career Coaches offered to take students of Ontario Works parents on college tours to give them the opportunity to witness college and university life. We have attended open houses and private tours
- For the past 3 years we have taken students to Mohawk College, Niagara College, McMaster University, and Brock University.
- Our local Fanshawe College has offered "a day in the life of a Fanshawe College student"

Experience Campus fife!

You are invited to join in with our tour of two of the best educational facilities !



En Juesday March 15, we will be visiting Brock University in St. Catherines in the morning and Niagara College in Welland in the afternoon. funch is on us.

We will be leaving the Junnville office at 8:30 and returning by 4p.m.

Don't miss out! fimited availability. Please contact Marlene Smith 519-426-6170 ext 3787 Dianne Crotta 905-318-6623 ext 3757

Other duties as assigned

- Mock interviews
- Assist CMs with Self Employment cases as needed
- Case Conference with CMs
- Issue CC ERE, ERE, ESUB, FTEB as needed

Stats and Follow up

Clients active with earnings

- Voluntary-follow up once a month during the probationary period and on an as needed basis afterwards.
- Involuntary- follow up as per the participation agreement update (every three months)

Clients who exit with earnings

- Monitoring is ever 3, 6, 9 12 months via SAMS
- Follow up with clients up to a year after the exit OW
- Maintain personal contact as needed.

Stat Identifiers

| Case ID | Employ ment start date | Place of employ ment | Reside | Exit OW | 3 mth | 6mth | 9mth | 12mth |
|------------|---------------------------------|----------------------------|--------|---------|-------|------|------|-------|
| | | | | | | | | |

| 2017 STATS | TOTALS | |
|-----------------------------------------------|--------|-----|
| Secured employment | 322 | 322 |
| Terminated due to employment | 99 | |
| Ongoing Employed | 128 | |
| Quit/Fired/Didn't pass probation | 45 | |
| Medical (addictions/mental & physical health) | | |
| Laid off / Seasonal | 43 | |
| Returned | 7 | |
| 2016 | | |
| Carried Over | | 92 |
| | | 414 |

Other than the Congratulatory Package sent to the 322 clients who secured employment, Career Coaches directly dealt in person with 290 of the (approximately 70% of 414)

SAMS

The most important step when capturing Stats on SAMS is to ensure that the termination reasons are inputted correctly. ie Voluntary Withdraw - Employed

Through the Adhoc Report Sdmrpts-R:drive RPT CRS120M

Impact Analysis

- As a result of these services, participants are better able to maintain employment and advance on the job otherwise the following may occur:
- Job loss is common in the first 3 months with out support. Recidivism rate would increase in clients potentially losing jobs
- Participants may not be fully aware of the supports available to them (FTEB, EEHB, subsidy) to assist them in maintaining their employment.
- Higher absenteeism rate (lack of back up plans, less support, lower self esteem)
- No increase in skill levels (not aware of how to advance)
- Poor work habits resulting in job loss
- Higher stress levels from lack of support
- Lower self esteem with job loss-no longer a contributing member of society
- Employed clients may need to take time off of work to attend participation Agreement meetings every three months (if CC's did not meet off site) resulting in lost wages and time away from work

